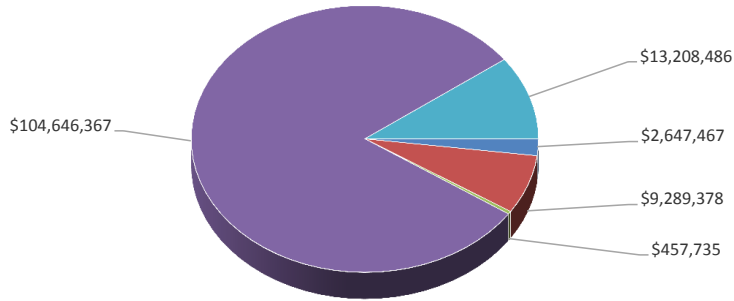


Dwelling Place of Grand Rapids, NPHC and Related Entities-Financial Dashboard

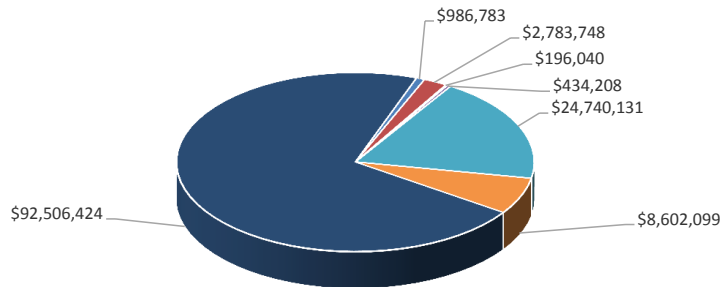
September 30, 2019

ASSETS



- CASH & CASH EQUIVALENTS - \$2,647,467
- TRADING SECURITIES - \$9,289,378
- ACCOUNTS RECEIVABLE/OTHER - \$457,735
- PROPERTY AND EQUIPMENT - \$104,646,367
- OTHER ASSETS - RESTRICTED CASH - \$13,208,486

LIABILITIES



- CURRENT DEBT - \$986,783
- CURRENT CONSTRUCTION DEBT/AP - \$2,783,748
- CURRENT ACCOUNTS PAYABLE - \$196,040
- CURRENT LIABILITIES OTHER - \$434,208
- LONG TERM DEBT - \$24,740,131
- LONG TERM LIABILITIES OTHER - \$8,602,099
- EQUITY - \$92,506,424

Income/Revenue

Actual	\$9,945,298
Budget	\$9,069,212
9.66%	

Expenses

Actual	\$8,075,020
Budget	\$8,053,533
-0.27%	

NET OPERATING INCOME

Actual	\$1,870,278
Budget	\$1,015,679
84.14%	

Cash Flow

(\$1,389,583)

Major items contributing to the change in Cash Flow are included below:

- Harrison Park, Pine Avenue construction loans & Ferguson, Plaza Roosevelt pre-dev
- Weston building improvements

Key Financial Ratios

Liquidity and Cash Flow Ratios

- Current Ratio
- Quick Cash
- Total Days Cash*
- Unrestricted Current Assets
- Unrestricted Quick Cash
- Unrestricted Days Cash
- Defensive Interval

DP (excluding construction)	DP (including construction)	NWO 2017 Peer Group	Status (including construction)
7.35	2.82	1.68	👍
7.07	2.71	1.16	👍
46.60	57.55	124.00	👎
7.04	2.82	1.52	👍
1.33	0.60	1.08	👎
46.60	57.55	106.00	👎
8.88	9.26	5.39	👍

Leverage & Debt Ratios

- Debt Ratio
- Short-term Debt Ratio
- Capital Ratio

48.13%	40.80%	208.10%	👍
2.06%	4.76%	11.20%	👍
67.51%	71.02%	32.50%	👍

*Total Days Cash does not include Trading Securities

Note: Full Financials Available on the Dwelling Place Portal