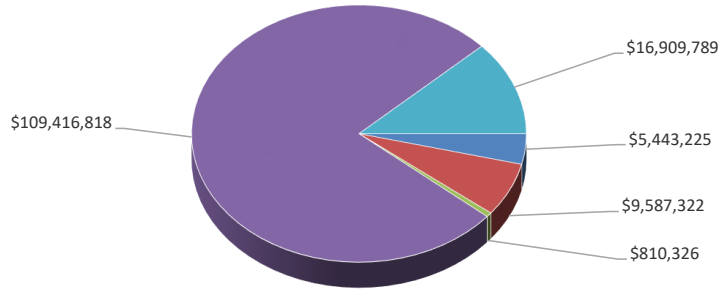


Dwelling Place of Grand Rapids, NPHC and Related Entities-Financial Dashboard

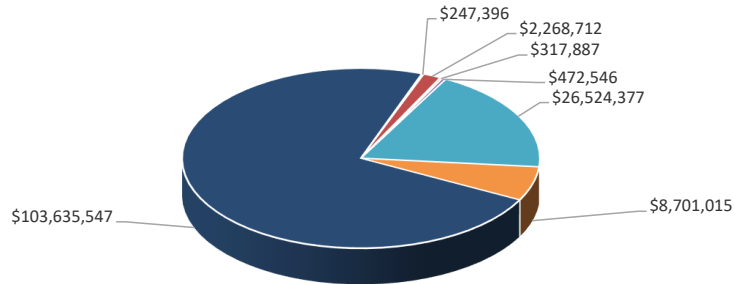
December 31, 2019

ASSETS



- CASH & CASH EQUIVALENTS \$5,443,225
- TRADING SECURITIES \$9,587,322
- ACCOUNTS RECEIVABLE/OTHER \$810,326
- PROPERTY AND EQUIPMENT \$109,416,818
- OTHER ASSETS - RESTRICTED CASH \$16,909,789

LIABILITIES



- CURRENT DEBT \$247,396
- CURRENT CONSTRUCTION DEBT/AP \$2,268,712
- CURRENT ACCOUNTS PAYABLE \$317,887
- CURRENT LIABILITIES OTHER \$472,546
- LONG TERM DEBT \$26,524,377
- LONG TERM LIABILITIES OTHER \$8,701,015
- EQUITY \$103,635,547

Income/
Revenue

Actual	\$13,584,092
Budget	\$12,799,999
	6.13%

Expenses

Actual	\$10,670,134
Budget	\$10,561,617
	-1.03%

NET
OPERATING
INCOME

Actual	\$2,913,959
Budget	\$2,238,382
	30.18%

Cash
Flow

\$1,764,006

Major items contributing to the change in Cash Flow are included below:

MNPHC contributions, Pine Avenue construction loans & Ferguson, Plaza Roosevelt pre-dev
Weston building improvements

Key Financial Ratios

Liquidity and Cash Flow Ratios

- Current Ratio
- Quick Cash
- Total Days Cash*
- Unrestricted Current Assets
- Unrestricted Quick Cash
- Unrestricted Days Cash
- Defensive Interval

DP (excluding construction)	DP (including construction)	NWO 2017 Peer Group	Status (including construction)
15.00	5.98	1.68	👍
14.48	5.74	1.16	👍
130.97	225.61	124.00	👍
11.21	5.98	1.52	👍
5.24	2.84	1.08	👍
130.97	225.61	106.00	👍
12.31	15.48	5.39	👍

Leverage & Debt Ratios

- Debt Ratio
- Short-term Debt Ratio
- Capital Ratio

36.42%	37.18%	208.10%	👍
1.03%	3.19%	11.20%	👍
73.30%	72.90%	32.50%	👍

*Total Days Cash does not include Trading Securities

Note: Full Financials Available on the Dwelling Place Portal